## Council Strategy Scorecard Summary - 2017/18 Quarter 3

		RAG status history				Current				
Measures: 29 RAG summary 📀 🚱 🕼 🖄 n/a	<b>Quarterly Measures</b>	Q3	Q4	Q1	Q2	Q3	Frequency	y Next	Preferred	
can be reported on this quarter: 18 Current: 4 6 3 5 11	or		.6/17		2017/1		<b>Q</b> uarterly	due	direction	Responsibility
Outcome Summary	Annual Measures	13/14	14/15	15/16	16/17	17/18	Annual		of travel	
Outcome 1: Strong and sustainable economic growth										
Blue: 1 1.1 Number of affordable homes delivered		$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	Q	Q4 - 17/18		Mark Bradbury
Green: 0 1.2 Number of apprenticeship starts (per 1,000)		$\bigcirc$	Ø	n/a	n/a	n/a	Q	Q1 - 17/18		Denise Edghill
Amber: 0 1.3 No. of supported jobs and accredited vocational training delivered through Employment and Skills Plans lin	nked to major		<b></b>				Q	Q4 - 17/18		Denise Edghill
Red: 1 developments										_
n/a: 3 1.4 % gap between average earnings of people living in the city and people working in the city			$\otimes$		$\otimes$	n/a	Α	2017/18		Mike Harris
1.5 Number of businesses paying business rates						n/a	A	2017/18		Mike Harris
Outcome 2: Children and young people get a good start in life										
Outcome 2.     Cimater and young people get a good start in me       Image: Start in the start in th		n/a	n/a	$\otimes$	$\otimes$	8	Q	Q4 - 17/18		Hilary Brooks
Green: 3 2.2 % families 'turned around' through the Families Matter phase 2 programme				×	$\otimes$	8	0	Q4 - 17/18 Q4 - 17/18		Hilary Brooks
Amber: 2     2.3 % pupils in Early Years Foundation phase achieving good level of development		n/a	n/a	Ø	Ø	n/a	A	2018/19		Hilary Brooks
<ul> <li>Red: 2</li> <li>2.4 % pupils working at the expected standard in Reading, Writing and Maths at the end of Key Stage 2</li> </ul>		n/a	n/a	n/a		n/a	A	2018/19		Hilary Brooks
n/a: 3 2.5 GCSE Progress 8 scores		n/a	n/a	n/a	×	n/a	А	2018/19		Hilary Brooks
2.6 % 16-17 year olds NEET or whose activity is not known		n/a	n/a		<b>S</b>		Q	Q4 - 17/18	▼	Denise Edghill
2.7 Number of Looked after Children				$\bigcirc$	$\checkmark$		Q	Q4 - 17/18	$\blacksquare$	Jane White
2.8 Average time (days) between a child entering care and moving in with its adoptive family		n/a	n/a	$\otimes$	$\checkmark$		Q	Q4 - 17/18	▼	Jane White
2.9 Number of in-house foster carers		n/a	n/a		$\otimes$		Q	Q4 - 17/18		Jane White
2.10 % care leavers in contact and in suitable accommodation		$\otimes$	$\bigcirc$				Q	Q4 - 17/18		Jane White
2.11 Number of first time entrants into Youth Justice system (per 100,000)					Ø		Q	Q4 - 17/18	▼	Hilary Brooks
Outcome 3: People in Southampton live safe, healthy, independent lives										
Blue: 1 3.1 % of people using social care who receive direct payments		$\otimes$	$\otimes$	$\otimes$	$\otimes$	$\otimes$	Q	Q4 - 17/18		Paul Juan
Green: 2 3.2 % carers using social care who receive direct payments		n/a	n/a	<u></u>	0	Š	Q	Q4 - 17/18 Q4 - 17/18		Paul Juan
<ul> <li>Amber: 1</li> <li>3.3 Number of long term admissions to residential and nursing care homes (per 100,000 population - 65+)</li> </ul>			Inva	Ø	Ø	Ø	Q	Q4 - 17/18	<b>—</b>	Paul Juan
Red: 2 3.4 Number of Adult Social Care clients using care technology		$\otimes$	$\otimes$	$\otimes$	8	$\overline{\otimes}$	Q	Q4 - 17/18		Paul Juan
n/a: 2 3.5 Number of 'extra care' homes built to provide housing for people with support needs		8	8	8	0	n/a	A	2017/18		Paul Juan
3.6 % of local Council housing stock that is decent			0		Ø		Q	Q4 - 17/18		Mike Harris
3.7 Recorded levels of nitrogen dioxide in the city's Air Quality Management Areas (ug/m3)		8	8	Ø		n/a	А	2017/18	▼	Mitch Sanders
3.8 Number of Council owned homes where Energy Efficiency Measures have been installed		n/a	n/a	Ø	$\otimes$		Q	Q4 - 17/18		Mike Harris
Outcome 4: Southampton is an attractive and modern city, where people are proud to live and work							-	04 47/40	_	Mitch Carde
Image: Blue:       1       4.1       Number of customer requests for street cleaning and fly tipping clearances         Image: Green:       1       4.2       % of unclassified roads requiring urgent structural maintenance					<u> </u>		Q	Q4 - 17/18	-	Mitch Sanders James Strachan
Green:14.2% of unclassified roads requiring urgent structural maintenanceAmber:04.3% of A roads requiring urgent structural maintenance			<ul> <li></li> <li><td><ul> <li>Ø</li> <li>Ø</li> </ul></td><td></td><td>n/a n/a</td><td>A</td><td>2017/18 2017/18</td><td>-</td><td>James Strachan</td></li></ul>	<ul> <li>Ø</li> <li>Ø</li> </ul>		n/a n/a	A	2017/18 2017/18	-	James Strachan
<ul> <li>Red: 0</li> <li>4.3</li> <li>7.6 if A roads requiring digent structural maintenance</li> <li>8 Red: 0</li> <li>4.4</li> <li>4.4 Amount of additional funding investment achieved by voluntary and community organisations we support</li> </ul>	each vear	Ø	Ŏ	<ul> <li>Vertical de la construcción de la cons</li></ul>	<ul> <li>Vertical de la construcción de la cons</li></ul>	n/a	A	2017/18		Emma Lewis
n/a: 3 4.5 Number of family friendly events each year in Southampton		Ø	- V	<b>O</b>	<b>O</b>	lin d	Q	Q4 - 17/18		Emma Lewis
4.5 Humber of family mentally events each year in Southampton							Q	Q+ 17/10	-	
						BLUE	Ø	Greater th	an 10% over	target
						GREEN		5% under t	arget to 10%	over target
						AMBE	R 🕔	Between 5	% and 10% fr	om target
						RED	$\otimes$	Greater th	an 10% from	target

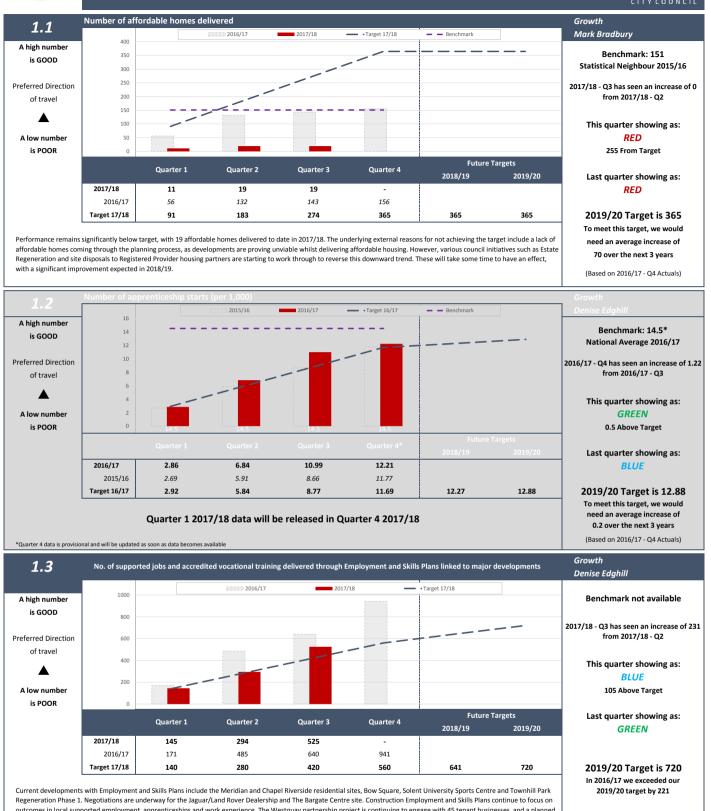


Update not available this quarter

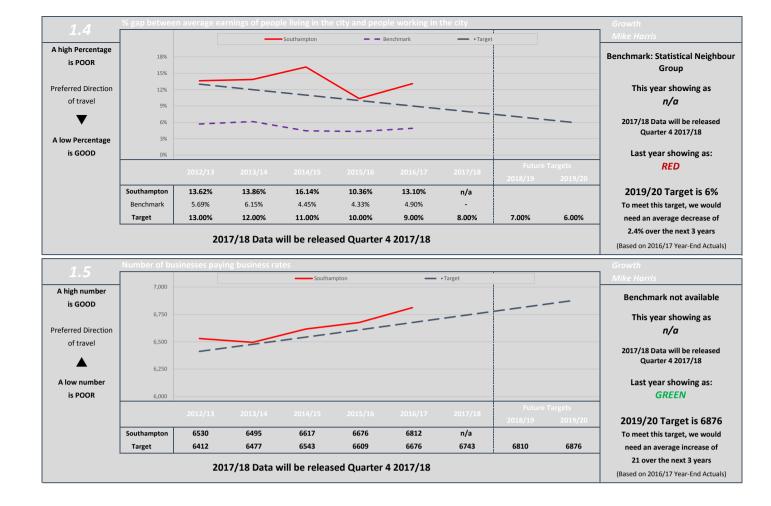


## SOUTHAMPTON CITY COUNCIL

(Based on 2016/17 - Q4 Actuals)



Regeneration Phase 1. Negotiations are underway for the Jaguar/Land Rover Dealership and The Bargate Centre site. Construction Employment and Skills Plans continue to focus on outcomes in local supported employment, apprenticeships and work experience. The Westquay partnership project is continuing to engage with 45 tenant businesses, and a planned Apprenticeship business breakfast in National Apprenticeship Week on the 2nd March will include a focus on inviting Westquay tenants. Ongoing work is being taken forward with Harbour Hotel, Premier Inn and Lidl. A disability focused event and Job Fair will take place on the 20th February connecting with local businesses; this event is run in partnership with DWP, Spectrum Centre for Independent Living and Work Programme providers.



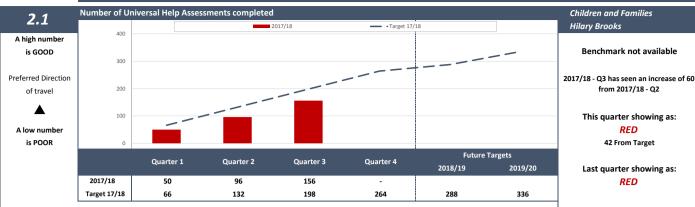
## Outcome 2: Children and young people get a good start in life



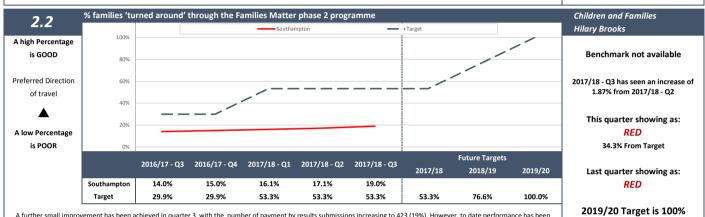
To meet this target, we would

need an average increase of 28.3% over the next 3 years

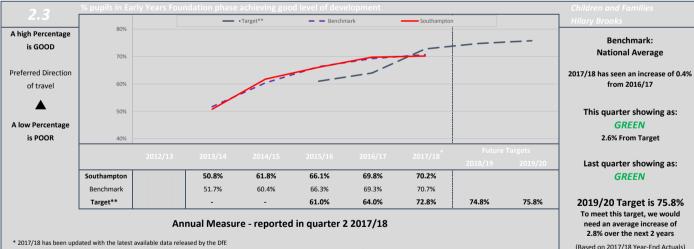
(Based on 2016/17 - Q4 Actuals)



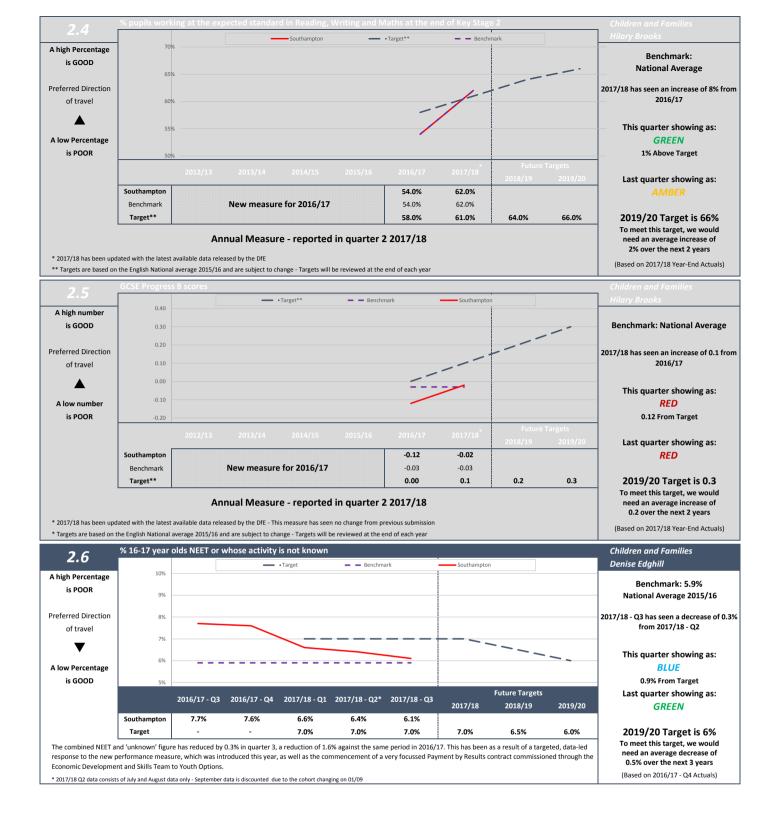
Performance has improved this quarter, with 60 more assessments being completed in quarter 3. This has been achieved through a more robust focus on recording on the ONE and Paris systems. To further improve, we are working with partners to develop mechanisms that capture all assessments completed by partner agencies, ensuring we have an accurate citywide recording system. We are also engaging professional networks to understand and implement best practice around take up. Further progress will be driven forward by the new Step Down and Partnerships team; who will work with health colleagues, Police, schools and the voluntary sector to deliver better co-ordinated interventions as part of Southampton's Early Help offer.



A further small improvement has been achieved in quarter 3, with the number of payment by results submissions increasing to 423 (19%). However, to date performance has been impacted by phase 2 data and evidence requirements, which have been significantly more challenging than in phase 1 of the programme. They have required that data be compiled from a range of data systems such as Hampshire Constabulary, Health and schools, mapped against each individual member of the household and all of them must show positive progress against all 6 strands before a claim can be submitted. This has been recognised by the Department of Communities and Local Government, which has recently varied several of the reporting requirements, notably around the number of families local authorities can claim against and improved education data. We anticipate this will have a position impact upon performance.



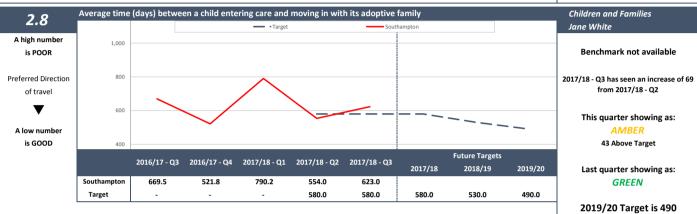
\*\* Targets are based on the English National average 2015/16 and are subject to change - Targets will be reviewed at the end of each year





There has been a further small reduction to the number of looked after children in quarter 3, and performance is now very close to this year's target. 52 care episodes ended during the period, through a combination of adoption activity, rehabilitation home, special guardianship, and young people leaving care due to their chronological age. The Edge of Care Service has now become operational and we are confident that we will begin to realise the benefits of this activity in due course. We are continuing to review high cost residential placements. Close joint working between Children's Social Care and the finance team continues to enable effective tracking of targets on a weekly basis.

\*Targets amended to align with Transformation Dashboard



There has been an increase in the average time between children entering care and their adoption in quarter 3; this is because some of the children placed have had complex needs, which have taken longer to address. This has required additional activity in Court and we have also been managing the placement of sibling groups and children with health needs that have required specific assessment. The new Service Manager for Fostering and Adoption is now active in role and is taking forward the improvement plans for this area of the service



There has been a very small increase in the number of in-house foster carers in quarter 3. We are continuing to develop and implement our recruitment strategy, including the use of digital and social media. There is also ongoing close monitoring of in-house provision, and a recruitment strategy group is in place. The improvement activity includes a focus on more complex, specialist areas of fostering that mirror the placement needs of our looked after children. In addition, we will be undertaking some targeted work to support recruitment from Black and Minority Ethnic (BME) and white non-British communities within the city.



The % of care leavers in contact and in suitable accommodation has increased in guarter 3. The activity of the Multi-Agency Panel which is chaired by the Homelessness Manager continues and there is a strong, consistent contribution from the supported housing providers. Regarding future sufficiency arrangements, the service works closely with the Integrated Commissioning Unit to ensure that future provision is responsive to local needs. Operationally, the management of the Pathways Care Leavers team ensure a consistent focus on engagement through the deployment of Personal Advisors

need an average increase of

10 over the next 3 years

(Based on 2016/17 - O4 Actuals)

To meet this target, we would

need an average decrease of

51 over the next 3 years (Based on 2016/17 - Q4 Actuals)

To meet this target, we would need an average decrease of

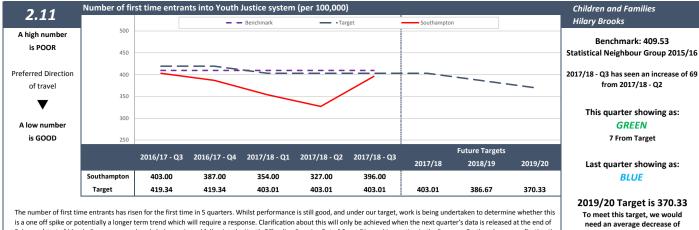
10.6 over the next 3 years

Statistical Neighbour Group 2016/17

2017/18 - O3 has seen an increase of 1.69% from 2017/18 - Q2

This quarter showing as:

2019/20 Target is 94% To meet this target, we would eed an average increase of 2% over the next 3 years (Based on 2016/17 - Q4 Actuals)



5.6 over the next 3 years

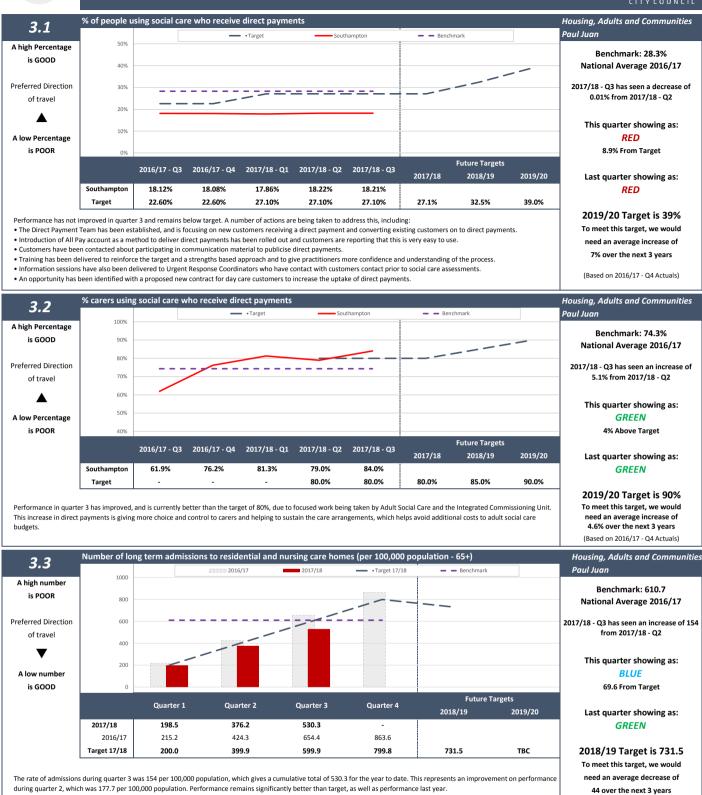
(Based on 2016/17 - Q4 Actuals)

is a one off spike or potentially a longer term trend which will require a response. Clarification about this will only be achieved when the next quarter's data is released at the end of February/start of March. Processes are already being reviewed following the Youth Offending Sservice Out of Court Disposal Inspection in the Summer. Further changes, reflecting the Hampshire Constabulary approach at a countywide level, are still being negotiated with the Police and adjacent Youth Offending Teams.

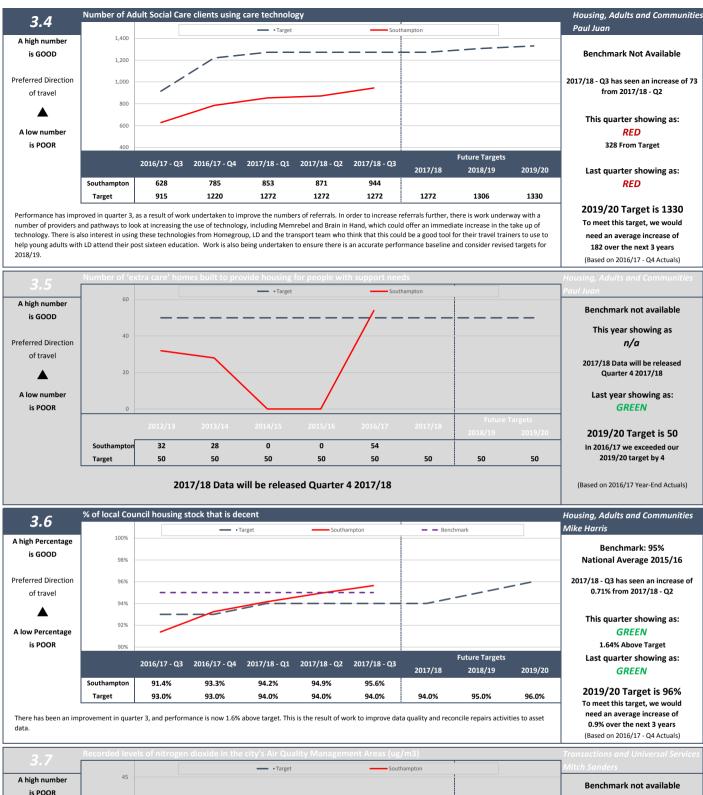


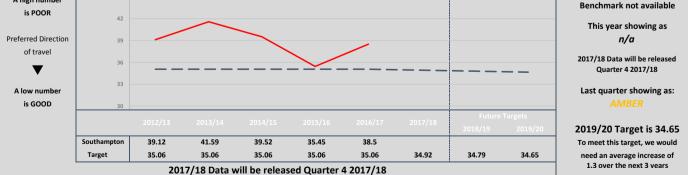


(Based on 2016/17 - Q4 Actuals)



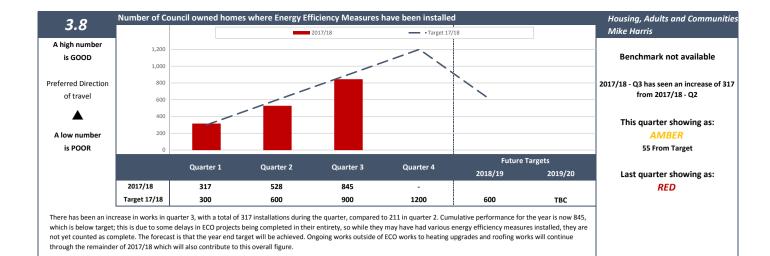
\*Measure adjusted to align with population figures used by the BCF (2014 Sub-National Population Projections)

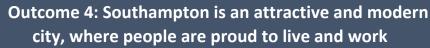




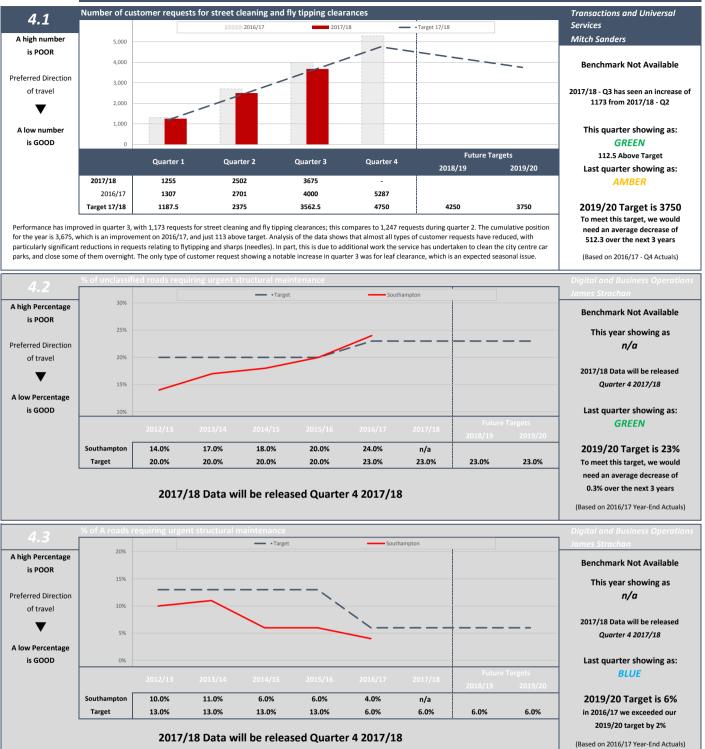
(Based on 2016/17 Year-End Actuals)

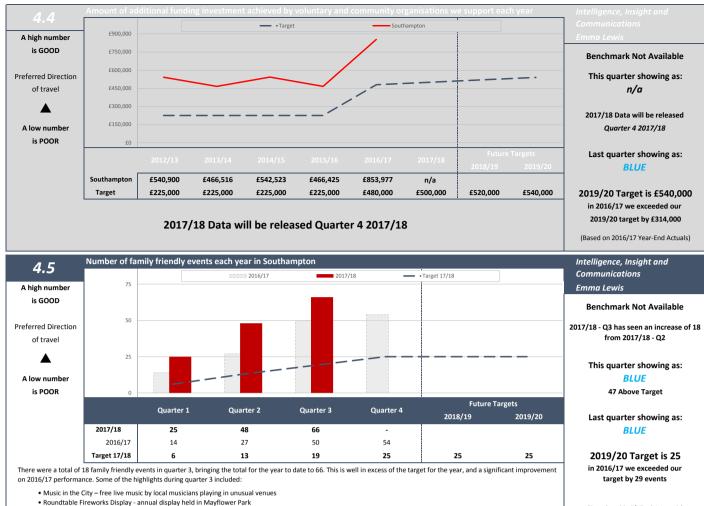
NB/ This target is based on locations across the city where we have historical data that has enabled us to model and forecast trends. It shows city wide predicted levels of Nitrogen Dioxide and progress towards achieving an ongoing reduction in Nitrogen Dioxide levels rather than compliance with any standards, statutory or otherwise.











Christmas Festival - Christmas market and unique Flying Santa Shows in the city centre.

• Remembrance Service - annual service held at the Cenotaph.

(Based on 2016/17 - Q4 Actuals)